



# SUCCESS PERFORMANCE SOLUTIONS

**RECRUIT FASTER, HIRE SMARTER** 



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Ira Wolfe and Dr. Solange Charas
Why Quantifying Equity Matters



8/25/2020



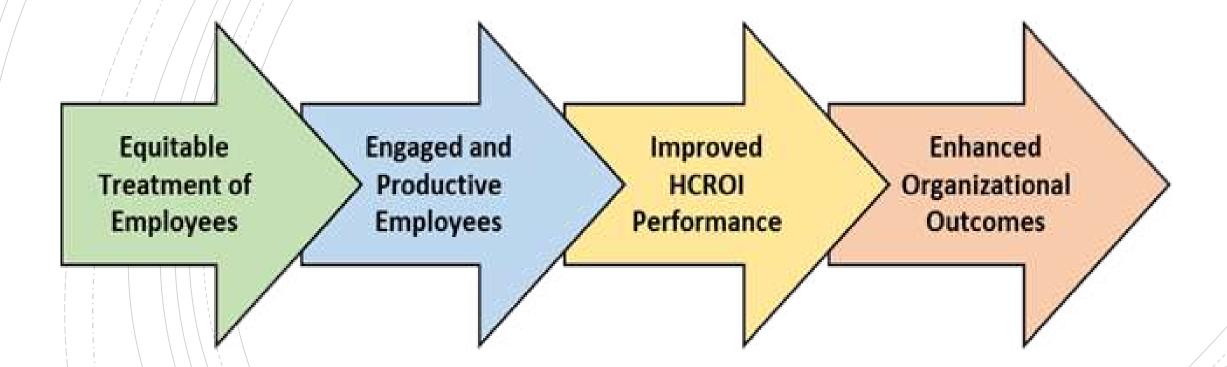


# DOING THE RIGHT THING





### DOING THE SMART THING





### MEASURING PERFORMANCE

#### **EQUITY**

Pay Equity – Are pay practices biased? Are all ethnic and gender categories in all job categories treated fairly?





Training Equity – Which ethnic and gender categories receive the benefit of training investment?



### MEASURING PERFORMANCE

#### **EQUITY**

• Mobility/Advancement Equity – Are all ethnic and gender categories provided the same opportunities for mobility and advancement?





• Velocity Equity – Do certain EEO, gender and ethnic categories experience privilege in the speed at which they experience mobility, advancement, and training?



### MEASURING PERFORMANCE

#### **EQUITY**

• Attrition Equity – Which ethnic, gender and EEO categories leave and at what pace?





• Recruitment Equity – Do candidate pools represent a diverse slate? Do they reflect the composition of the available labor market? Are candidates screened and selected in an unbiased way? Are job offers made equitably? Are candidates in all demographics accepting extended job offers?



# Data Requirements

Diversity

- 1.1 Executive/Sr. Level Officials and Managers
- 1.2 First/Mid-level Officials and Managers
- 2. Professionals
- 3. Technicians
- 4. Sales Workers
- 5. Administrative Support Workers
- 6. Craft Workers
- 7. Operatives
- 8. Laborers and Helpers
- 9. Service Workers

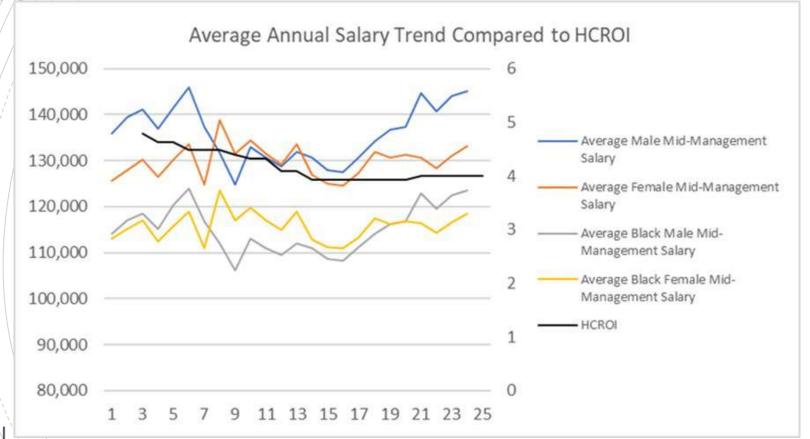
Number of Employees									
Hispanic or Latino				Male Native			Female	Female Native	
Male	Female	Male White	or African	Hawaiian or Alaska Native	Male Two or More Races	Female White	Black or African American	Hawaiian or Alaska Native	Female Two or More Races

In addition, collect monthly information on pay (wages and bonuses), lateral moves, promotions, terminations (regrettable and involuntary), training programs (number or hours), applicants, candidates interviewed, offers made, offers accepted



### AUDIT to ESTABLISH A BASELINE

#### **PAY EQUITY**





## DEVELOPING STRATEGIES





# COMMUNICATIONS is CRITICAL!





# QUESTIONS





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