



Joe Sample

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Candidate ID: 43342

Email: success@super-solutions.com

Norm Group: Call Center - Customer Service

Organization: Success Performance Solutions

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What the Elite Call Center - Service Profile Measures

The Elite Call Center - Service Profile is a general indicator of the individual's ability to provide excellent customer service to customers within a call center environment.

The areas assessed by this Profile are:

Customer Relations	Customer Relations measures the degree to which the individual is friendly, people-oriented and exhibits excellent interpersonal skills when interacting with customers. This characteristic is important for all call center jobs that involve interacting with customers.
Stress Management	Stress Management measures the degree to which the individual is likely to demonstrate patience and calmness during times of conflict and pressure at work. This characteristic is appropriate for most call center jobs.
Team Player	Team Player measures the degree to which the individual is likely to cooperate in all aspects of his/her work relationships including working in harmony with others to achieve a common goal. This characteristic is important for call center jobs requiring interaction and cooperation among coworkers.
Willingness to Help	Willingness to Help measures the degree to which the individual is service-oriented and is likely to go out of his/her way to help customers. This characteristic is important for all call center-related jobs that involve interacting with customers.

Candidness of the Elite Call Center -Service Profile Results

This Profile includes a candidness check to determine the degree to which the individual may have exaggerated his/her responses in order to present themselves more favorably. The results of this validity check with interpretation is presented on the following page.

Interpreting the Elite Call Center -Service Profile

The following page also presents the Total Score Summary and Total Score Interpretation. This is followed by the Score Profile. The Score Profile includes the scores for all of the scales. The scores are presented in terms of percentiles. The percentile indicates how the candidate scored relative to all other individuals who have taken the assessment. For example, if a candidate's score on a particular scale shows as the 75th percentile, this indicates he/she scored better than 75% of all other people who have completed that scale.

The pages that follow the Score Profile provide detailed interpretations for each of the scales, as well as, management strategies and follow-up interview questions one can ask the candidate to obtain more insight with respect to areas needing development.



Total Score Summary



Total Score Interpretation

This individual's overall Call Center - Customer Service assessment score falls within the High range. There is a higher probability that this individual will possess the service orientation needed to provide excellent service to customers and co-workers when compared to those scoring lower. This is definitely an area of strength for this individual. Review individual scale scores for more details regarding the candidate's performance.

Score Validity

Candidness: High: The candidate's responses are likely to be an accurate representation of his/her attitudes and behaviors.



Score Profile



The bar graph above shows the candidate's score pattern across all the dimensions assessed by this profile. The pages that follow offer detailed insight into each dimension score.



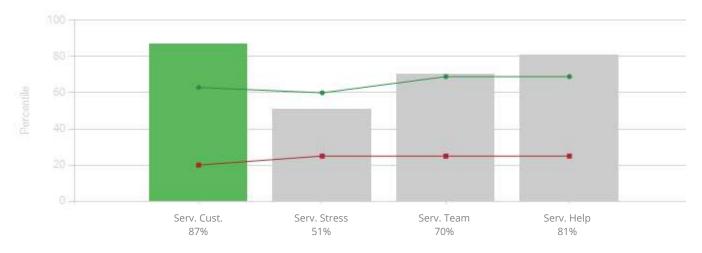
Customer Relations



Score Details

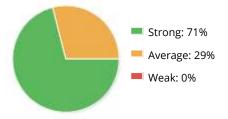
Customer Relations measures the degree to which the individual is friendly, people-oriented and exhibits excellent interpersonal skills when interacting with customers. This characteristic is important for all call center jobs that involve interacting with customers.

Joe Sample scored in the 87th percentile on Customer Relations (High), meaning Joe scored better than 87 percent of other candidates who have completed this assessment.



Strength of Candidate's Responses

The graphic below shows the candidate's response pattern for the Customer Relations behavioral dimension. This illustration is useful for assessing the strength of the candidate's attitudes and behaviors associated with Customer Relations.



- This individual is friendly, people-oriented and exhibits excellent interpersonal skills.
- · Enjoys dealing with customers.

- · He/she enjoys interacting with others.
- · Is outgoing and personable.



Stress Management



Score Details

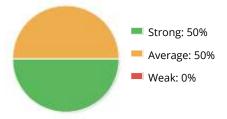
Stress Management measures the degree to which the individual is likely to demonstrate patience and calmness during times of conflict and pressure at work. This characteristic is appropriate for most call center jobs.

Joe Sample scored in the 51st percentile on Stress Management (Average), meaning Joe scored better than 51 percent of other candidates who have completed this assessment.



Strength of Candidate's Responses

The graphic below shows the candidate's response pattern for the Stress Management behavioral dimension. This illustration is useful for assessing the strength of the candidate's attitudes and behaviors associated with Stress Management.



- Demonstrates some degree of patience during difficult work situations.
- At times, he/she gets frustrated with change, but does his/her best to deal with it.
- He/she generally remains calm during times of conflict, but often times this can be a challenge.
- This individual's stress management score is consistent with most other candidates.



Team Player



Score Details

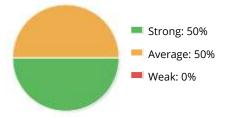
Team Player measures the degree to which the individual is likely to cooperate in all aspects of his/her work relationships including working in harmony with others to achieve a common goal. This characteristic is important for call center jobs requiring interaction and cooperation among coworkers.

Joe Sample scored in the 70th percentile on Team Player (High), meaning Joe scored better than 70 percent of other candidates who have completed this assessment.



Strength of Candidate's Responses

The graphic below shows the candidate's response pattern for the Team Player behavioral dimension. This illustration is useful for assessing the strength of the candidate's attitudes and behaviors associated with Team Player.



- This individual will be a team player and will cooperate in all aspects of his or her work relationships.
- He/she values interpersonal relationships and will "chip in" to help others when necessary.
- He/she has the ability to work in harmony with others to achieve a common goal.
- Will compromise when appropriate to achieve team goals.



Willingness to Help



Score Details

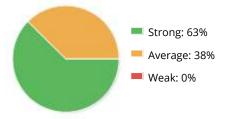
Willingness to Help measures the degree to which the individual is service-oriented and is likely to go out of his/her way to help customers. This characteristic is important for all call center-related jobs that involve interacting with customers.

Joe Sample scored in the 81st percentile on Willingness to Help (High), meaning Joe scored better than 81 percent of other candidates who have completed this assessment.



Strength of Candidate's Responses

The graphic below shows the candidate's response pattern for the Willingness to Help behavioral dimension. This illustration is useful for assessing the strength of the candidate's attitudes and behaviors associated with Willingness to Help.



- · Deals effectively with customers.
- · Is patient with customers.

- · Listens to customer needs.
- Is able to handle difficult customer situations.



Management Strategies

This section of the report offers suggestions for developing or managing the candidate based on his/her Profile responses. The diagram below also offers a graphical representation of the areas covered by the Profile. The smaller the area, the more coaching/development might be required.

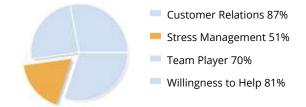
Customer Relations

- This individual has the interpersonal skills needed to be in jobs requiring interactions with customers. Therefore, he/she can be an asset when placed in direct contact with customers.
- He/she tends to be very friendly and outgoing. Ensure that they have the ability to interact with others regularly to maintain their levels of satisfaction.
- They tend to get along with all coworkers therefore are ideal for jobs requiring interactions between departments.
- Some of these candidates may have a tendency to be overly sociable. If this gets in the way of their productivity, bring it to their attention so they get back on task.



Stress Management

- Training should be offered to this individual focusing on specific work situations that are considered stressful.
- These stressful situations should be role-played with the individual and appropriate behaviors need to be identified. And practiced.
- Monitor him/her during high-pressure situations and offer assistance when necessary, pointing out strategies for handling the situation.



Team Player

- These candidates value interpersonal relationships with team members, colleagues and managers. Therefore, these should be taken into consideration when working with the individual.
- To maintain team oriented and cooperative behaviors, involve the individual in setting team goals and reward him/her for demonstrating team oriented behaviors.
- For individuals who do not participate in team or group activities, develop close relationships with them and involve them in goal setting.
- While cooperativeness is important for both team and individual success, care must be taken to make sure the individual does not undervalue his/her individual contributions in favor of constant compromise within the team. Both team orientation and individual competitiveness are important for overall success. It is important that the individual be made aware of this and that efforts are made to find the right balance.





Willingness to Help

- This individual is most effective interacting with and assisting customers.
- Reinforce excellent customer service through praise or awards programs.
- This individual may be a good mentor or trainer in the area of how to best service customers.





Interview Guide

This report includes follow-up interview questions that focus on those areas where further development might be needed. These questions serve as an excellent guide during the hiring process, coaching or developmental efforts to further uncover potentially negative behavioral tendencies.

Customer R	Relations					
Question: Tell me how you hav Response Notes:	e handled angry cu	stomers in the past	. Give specific examples	5.		
Response Expected Poor Performing En			esponse Expected of a atisfactory Employee			nse Expected of an Excellent Employee
1	2	3	4	5	6	7
the same time? Response Notes: Response Expected Poor Performing En			esponse Expected of a atisfactory Employee			nse Expected of an Excellent Employee
1	2	3	4	5	6	7
Question: Do you feel custome Response Notes:	rs can be unrealisti	c at times with thei	r expectations? Give ex	amples of unrea	listic customers you	have encountered.
Response Expected Poor Performing En			esponse Expected of a atisfactory Employee			nse Expected of an Excellent Employee
1	2	2	4	E	6	7





Response Notes:						
Response Expected of a Poor Performing Employee			Response Expected of a Satisfactory Employee	Re	Response Expected of Excellent Employ	
1	2	3	4	5	6	7
Stress Mana	agement					
Question: Tell me about a situa Response Notes:	tion at work when	you have lost	your cool?			
Response Expected Poor Performing En			Response Expected of a Satisfactory Employee		Res	sponse Expected of a Excellent Employe
1	2	3	4	5	6	7
resolved? Response Notes:		l when dealin	g with an angry customer. Wha	t did you say t		
Response Expected of a Poor Performing Employee			Response Expected of a Satisfactory Employee	Response Expected of ar Excellent Employee		
1	2	3	4	5	6	7
Question: Given the stress that Response Notes:	comes with teleph	one related jo	obs such as this one, what othe	r lines of work	have you consid	lered?
Response Expected	of a		Response Expected of a		Re	sponse Expected of a
Poor Performing En			Satisfactory Employee			Excellent Employe





Response Expected Poor Performing Em			esponse Expected of a atisfactory Employee			nse Expected of a xcellent Employe	
1	2	3	4	5	6	7	
Question: Describe your typical Response Notes:	workday in terms	of the tasks that yo	u perform. What are you	ır daily respons	ibilities?		
Response Expected Poor Performing En			esponse Expected of a atisfactory Employee			nse Expected of a	
1	2	3	4	5	6	7	
Team Playe	r						
Question:		peen difficult for yo	u to get along with cowo	rkers.			
Response Expected of a Poor Performing Employee			Response Expected of a Satisfactory Employee			Response Expected of a Excellent Employe	
				5			
Poor Performing End 1 Question: Being in a work group me a situation when	nployee 2 p or team environn	3 nent means that yo	atisfactory Employee 4 u sometimes have to cor		6	xcellent Employe	
Poor Performing Em 1 Question:	p or team environn you have had to co	nent means that yo ompromise at work.	atisfactory Employee 4 u sometimes have to cor		6 do you feel about th	xcellent Employe	





Question	1
What ha	١
working	i

ve been some negative experiences you have encountered working in a team environment. How has this affected your views of

Response Notes:

Response Expected of a Poor Performing Employee

1

Response Expected of a Satisfactory Employee

Response Expected of an **Excellent Employee**

3 5 7 4 6

Question:

What makes it difficult to develop close relationships when working in a team environment? Response Notes:

Response Expected of a Poor Performing Employee

1

Response Expected of a Satisfactory Employee

Response Expected of an **Excellent Employee**

3 5 7

Willingness to Help

Based on your typical customer interaction, how do you think they would rate you in terms of courtesy? How would you rate yourself? Response Notes:

Response Expected of a Poor Performing Employee

Response Expected of a Satisfactory Employee

Response Expected of an **Excellent Employee**

3

Question:

What is it about working in a customer service job that you dislike the most? Response Notes:

Response Expected of a Poor Performing Employee

1

Response Expected of a Satisfactory Employee

Response Expected of an **Excellent Employee**

3 4 5 7 6



Question: What are some of the Response Notes:	he things that irritat	e you when dealing	with customers on	the phone?		
vesponse Notes.						
Response Expected Poor Performing E			esponse Expected o atisfactory Employe		Resp	onse Expected of an Excellent Employee
1	2	3	4	5	6	7
Sum of Ratin	ngs					
Number of C	Questions Rat	ted				
Average Rati	ng divided by the num	ber of questions ra	ted.)			