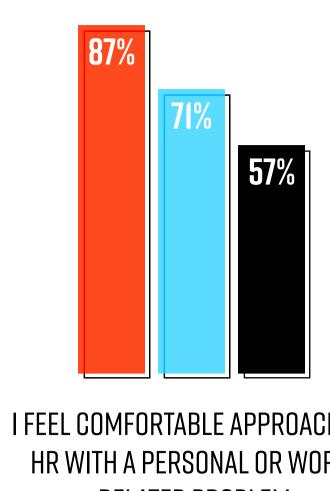
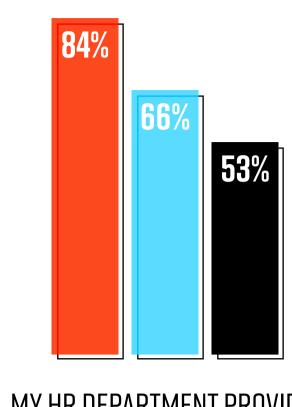
Have the **Most Positive** Perceptions of HR

MANAGERS

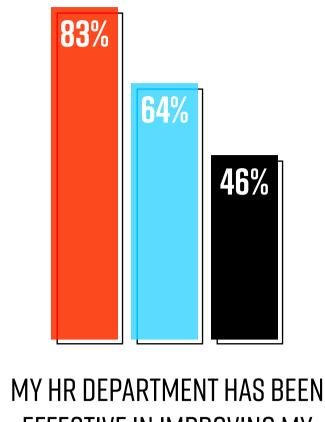


I FEEL COMFORTABLE APPROACHING HR WITH A PERSONAL OR WORK-RELATED PROBLEM



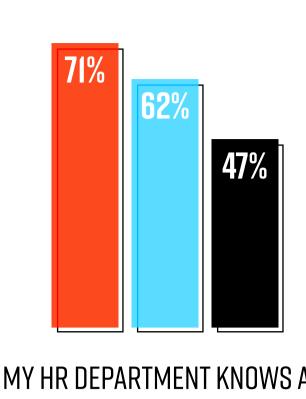
MY HR DEPARTMENT PROVIDES **EXCELLENT SUPPORT**

EXECUTIVES



EFFECTIVE IN IMPROVING MY WORKPLACE

NON-MANAGERS



MY HR DEPARTMENT KNOWS ALL THERE IS TO KNOW ABOUT HR

THE GOOD NEWS

Those in leadership trust HR and think HR is providing strategic value to the organization.

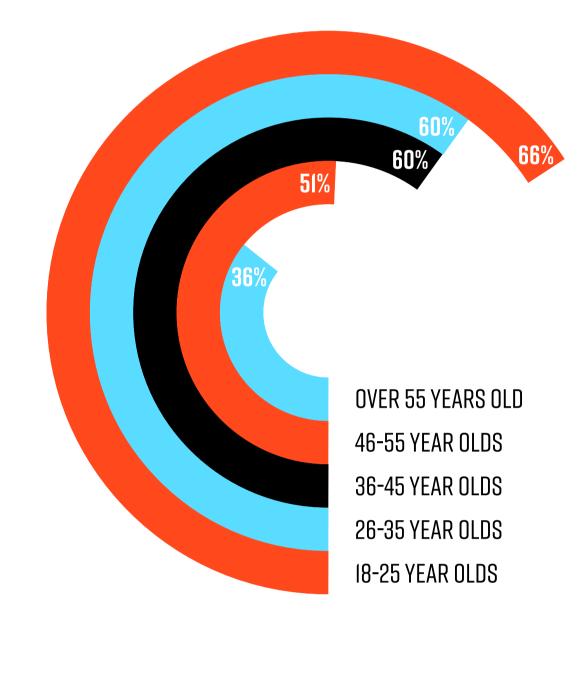
Employees don't have trust or confidence in HR.

THE BAD NEWS

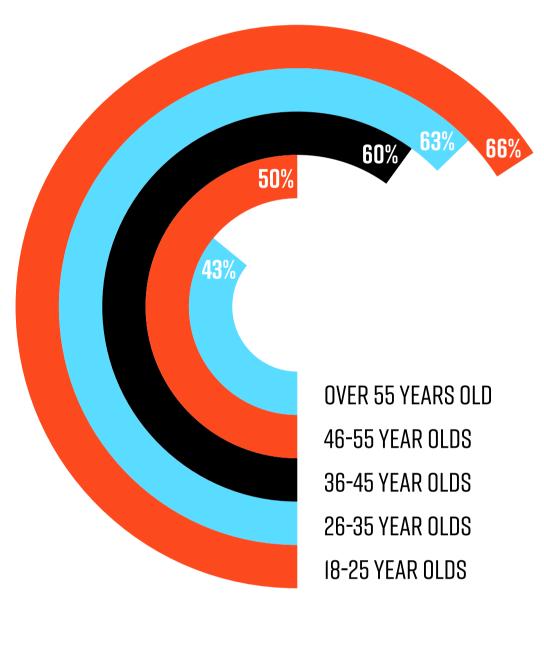
OLDER EMPLOYEES

Have the **Least Positive** Perceptions of HR

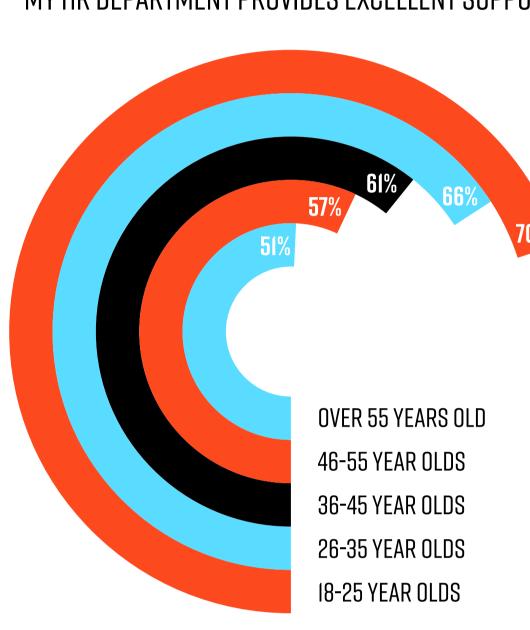
MY HR DEPARTMENT KNOWS ALL THERE IS TO KNOW ABOUT HR



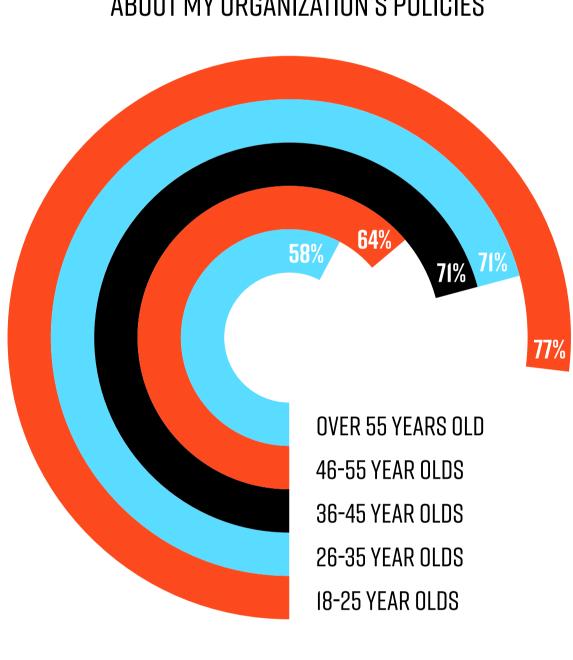
MY HR DEPARTMENT HAS BEEN EFFECTIVE IN IMPROVING MY WORKPLACE



MY HR DEPARTMENT PROVIDES EXCELLENT SUPPORT



I LOOK TO HR FOR ANSWERS WHEN I HAVE A QUESTION ABOUT MY ORGANIZATION'S POLICIES



THE GOOD NEWS

The flood of younger employees hitting the workforce seems to have a favorable opinion of HR.

> While HR may be focused on meeting the needs of the growing, young workforce, older employees aren't feeling supported by or supportive of HR.

> > THE BAD NEWS

Organizations with

HIGHLY CAPABLE HR TEAMS

Have Other Positive Employee Outcomes



MOST RESPONDENTS WHO REPORTED HIGHER-THAN-AVERAGE HR CAPABILITY AT THEIR ORGANIZATION ALSO REPORTED HIGH LEVELS OF:



LOWER-THAN-AVERAGE HR CAPABILITY AT THEIR ORGANIZATION ALSO REPORTED **LOW LEVELS** OF:

ORGANIZATIONAL 80% **77**%··· PERFORMANCE

79%· **67**%

ORGANIZATIONAL **72**%· 64% COMMITMENT

ORGANIZATIONAL **59**%·· 80% **SUPPORT**

THE GOOD NEWS

and more.

ABOUT THE RESEARCH

It's obvious HR plays a pivotal role in improving

employee engagement, job satisfaction,

69%..

HR has a massive opportunity to

and how committed and supported employees feel. MORE GOOD NEWS

improve the way their organizations are perceived