



The Intern



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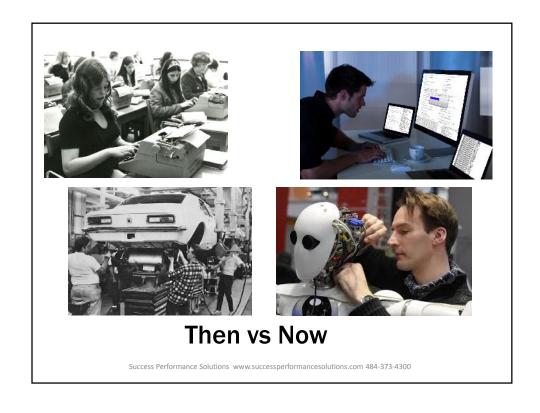
Then vs Now











WHO ARE GEN Y?

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Gen Y

Born between 1980 and 1996/2000

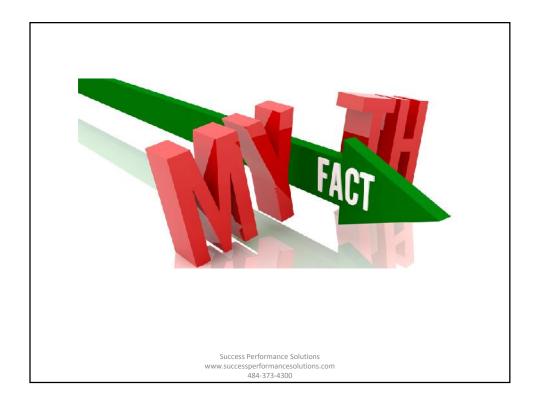
Millennials number approximately 75.3

million and became the biggest living

generation this year (2015)

1 out of 2 workers by 2020

75 percent of workers by 2025



Jennifer Deal (CCL) & Alec Levenson (USC)

Most generalizations about millennials as employees are "inconsistent at best and destructive at worst."

Myths

Poor work ethic:

 Millennials who have been in a job for a couple of years have much more conventional attitudes to work than those of the same age who are still at university.

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Myths

Trophy Kids:

- Millennials realize this isn't youth soccer anymore
- Yes, they do seek feedback on what they're doing, but that's more to ensure they can work efficiently and only do tasks once than a need for constant affirmation.
- Managers need to meet with them more than once a year, but you don't need to go out of your way to say nice things either.

Myths

Job Hoppers:

 Young people in every generation change jobs more frequently than older people because they are looking for the right one.

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Myths

Millennial Workers Come Cheap:

- No. BAD millennial workers come cheap.
- This generation actually has more access to information about what they're worth, and they know it.

Myths

Millennials Can't Write or Communicate Well:

- Texting gets much of the blame. Don't forget cursive writing hasn't been taught for almost 2 decades.
- A Bentley University study, showed that more than half of <u>millennials prefer to talk to a coworker</u> in person, and only 14% chose texting as their preferred method of communication.

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WHAT THIS MEANS FOR EMPLOYERS

Raising the Bar



- Technology, Globalization, Internet, Aging Population, Generational Shift and other factors forcing structural change to work and society.
- Companies must manage people and resources better.
- Millennials are often the scapegoat for these universal and dramatic changes.

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What We Know

- Millennials' attitudes are not poles apart from other generations
- Every age group contains introverts and extroverts, high-flyers and low-riders.
- Commonalities trump both individual differences and generational variations.
- Different generations want roughly the same things:
 - interesting work
 - rewarded on the basis of their contributions
 - chance to work hard and get ahead.

Source: http://www.economist.com/news/business/21660110-businesses-should-beware-dubious-generalisations-about-younger-workers-myths-about

Succeeding in the New Normal

- Unprecedented pace of change
- Ubiquitous technology
- Globalization
- Structural change of labor
- New definition of work
- Evolving work-life expectations
- Traditional rules about recruitment, retention, training, and career development don't work

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Expectations

Then

What is the right answer?



Now

• What is the right question?



Contact Me with Questions and Comments

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